## **EMARC Program Coordinator Manual**



Emergency Medicine Association of Residency Coordinators

April 2018

This Manual is designed to help new program coordinators acclimate to the life managing an EM residency program. There is a timeline of general events to help you organize and prioritize your daily, weekly, and monthly projects. Feel free to use any of the tools contained in this document and edit so that they work and best meets your needs.

This manual is a continual work in progress! Please email your comments, questions, concerns, or any important information you feel should be included to our EMARC Chairs, Jana Ricker rickej1@mmc.org & Mel Pigott pigott@musc.edu

## Thanks & Enjoy!

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\*Items throughout this manual in BLUE are links to websites, emails or sample documents.

## Welcome to the Emergency Medicine Association of Residency Coordinators (EMARC)!

EMARC is an organization structured within the Council of Emergency Medicine Residency Directors (CORD), establ ished to provide educational opportunities and professional development for residency coordinators.

We have a wonderful support group. Please make sure you are signed up for the emarc community listserv: cordem-emarc@connectedcommunity.org To join, please email Tina Greenwood at tgreenwood@cordem.org This email group will become a great tool for you to ask questions, find samples, and connect with others who are doing the same thing you do day in and out.

## **EMARC Mission Statement, Vision & History**

### **Purpose**

The Emergency Medicine Association of Residency Coordinators (EMARC) is a committee of the Council of Emergency Medicine Residency Directors (CORD), established to provide educational opportunities in the field of graduate medical education for residency and fellowship program administrators, to encourage excellence in the administration of emergency medicine residency and fellowship programs, and to provide a forum for professional growth and a means for exchange of information.

## Vision Statement

Enhancing emergency medicine graduate medical education by sharing information and expertise.

#### **Mission Statement**

The Emergency Medicine Association of Residency Coordinators (EMARC) is dedicated to promoting and enhancing graduate medical education in the specialty of emergency medicine by providing a foundation as an educational resource, to foster the exchange of knowledge, skills and information for its members.

## **EMARC History**

In the mid 1990's, a private company presented an educational workshop for EM Residency Coordinators. Two years later, EM Residency Coordinators (Shari Augustine, Donna Morgan, Marie Wegeman and Jackie Strange) that attended these workshops worked together to provide an educational format that was organized and operated by the EM Residency Coordinators.

These annual workshops were held in conjunction with the SAEM Annual Meeting to obtain the best exposure for attendance.

In 2001, it became evident to the participating EM Residency Coordinators that our informal group needed to become more structured. We needed a formal organization that would be governed and operated by the EM Residency Coordinators.

A volunteer committee of 6 residency coordinators was charged with investigating options for our group's structure and affiliation. The results of their efforts were shared with the residency coordinators at the 2002 annual workshop. Emergency Medicine Association of Residency Coordinators (EMARC) was born. The residency coordinators that attended this forum approved the mission statement and goals of EMARC and voted on the organizational structure and affiliation with the Council of Residency Directors (CORD). An Interim Executive Committee was formed to create EMARC's by-laws and to set terms for affiliation with CORD.

In 2003, the members of EMARC approved the By-laws and affiliation agreement with CORD and elected their first Executive Committee.

Founding Executive Committee members were:

Chairman: Anne Hoffmann- New York Presbyterian

Vice Chairman: Marie Wegeman- Louisiana State University

**Secretary:** Christine Rupkey- University of Michigan

**Treasurer:** Stephanie Morville – Johns Hopkins University

#### Members at Large:

Jane Kane – Maine Medical Center

Lisa Turner – University of Connecticut

Nina Van Cleave - University of Maryland

Pat Ciampa – Brigham and Women's

Cheryl Gallagher – Brigham and Women's

#### **EMARC Listserv**

The EMARC Listserv was formatted to allow all EMARC Members an opportunity to collaborate with other coordinators. If you are an EMARC Member, you are automatically added to the listserv.

To email a question or share information to all members, email: cordememarc@connectedcommunity.org

If you have a question for the EMARC Chair/Vice-Chair, email: Jana Ricker rickej1@mmc.org & Mel Pigott pigott@musc.edu

## **EMARC Program Coordinator Mentor Program**

The EMARC Mentor Program is a way to buddy with another EM coordinator in a similar size program and/or in the same region as you. This is a wonderful opportunity for new and seasoned coordinators to have a dedicated person to contact with questions. Why recreate the wheel and struggle when we are all doing the same job? Having a buddy also means you won't be alone at our annual conference! You and your mentor can make plans to get coffee, have a snack, or enjoy lunch together. To submit a request for a mentor or become a mentor, please fill out the EMARC Mentor Program request form.

## **Mentor Requirements & Expectations**

To serve as a mentor, a PC must:

- Have served as a Program Coordinator for >1 year.
- Be willing to commit to a mentee for 12 months, upon being paired.
- Be able to dedicate up to 7 hours over the course of 12 months.
- Demonstrate enthusiasm for graduate medical education and the PC role.
- Demonstrate consistent ability to meet GME & ACGME deadlines.
- Be knowledgeable and skilled at utilizing resources.

Expectations	Time investment/timeline
Complete program intake form:  • Initial meeting topic list	30 minutes Upon signing up to participate as a mentor
Schedule an initial virtual meeting with your mentee.  Consider facetime/skype/etc Take you & your mentee's program intake forms and the initial meeting topic list along as resources.	30-60 minutes Within 1 month of being paired with a mentee

Introduce your mentee on the facebook site or listserve  • Come prepared with information about his/her educational and professional background, as well as 3 fun facts.	10 minutes prep, 2 minute presentation Within 2 weeks of initial meeting
Reach out to your mentee monthly (a quick phone call, email, or chat.) Make yourself available to answer questions and give advice on an as-needed basis.	5-20 minutes per month  Monthly
If attending CORD, plan to connect with your mentee for coffee, a meal or a break time to check in.	15 minutes – 1 hour or longer 1x a year
Total	4 - 7 hours (over 12 months)

# **EMARC Program Coordinator Mentor Program Example: First Meeting Outline**

These are suggestions to give your mentor/mentee pair a framework and some ideas. Please feel free to adapt as needed!

Consider taking to the meeting: Mentor Mentee

CV/resume
ACGME Changes
Photos to share\*

\*These could be from your recent ski trip or 5K, your adorable dog, your 1-year-old playing in his birthday cake

- anything to get the conversation flowing.

## General introduction

- o Who you are
- o Professional background education, work history, time at Institution
- o Personal info you feel comfortable sharing hobbies, family life, where you grew up, etc.

#### Positions

- o Describe your current role. Do you coordinate students, residents, fellows, all? How many trainees are in each program? What portion of your FTE is dedicated to GME? What other aspects does your role include?
- o Discuss overlaps in the mentor and mentee's positions. There may be other similarities besides GME, such as medical student clerkships, HR functions, or faculty admin support.

## Expectations

- o What made you want to be a mentor/mentee? What are you hoping to gain from this experience?
- o How often would you like to meet over facetime/skype/in person?
- o How do you generally prefer to be contacted?
- **Mentee**: What questions, concerns, inexplicable acronyms, etc. have arisen so far in your position?
- **Mentor**: What do you remember about your first year as a PC? What do you wish you had known when you started? What did you find most helpful as you learned your role? What advice do you have for someone just starting out as a PC?

#### Seasonal Check-in

- o What is currently going on in the PC world? Is it recruitment season? Time to do a WebADS update? Preparing for an annual program review? Need to order graduation certificates?
- o Consider looking through minutes from the most recent PC and/or GMEC meeting to guide this discussion, and answer any questions that arise.

#### Next Steps

o Set up your next meeting, or phone/email check-in.

## **Acronyms & Important Websites**

AAEM: American Academy of Emergency Medicine

http://www.aaem.org/

AAMC: American Association of Medical Colleges

https://www.aamc.org/

ABEM: American Board of Emergency Medicine

https://www.abem.org/public/

ACEP: American College of Emergency Physicians

https://www.acep.org/

ACGME: American Council on Graduate Medical Education

http://www.acgme.org/Program-Directors-and-Coordinators/Overview

ACLS: Advanced Cardiac Life Support

AHME: Association for Hospital Medical Education

http://www.ahme.org/

AMA: American Medical Association

http://www.ama-assn.org/sub/accelerating-change/index.shtml

APD: Associate/Assistant Program Director

ATLS: Advanced Trauma Life Support

AWLS: Advanced Wilderness Life Support

AY: Academic Year

BLS: Basic Life Support

CCC: Clinical Competency Committee

CLER: Clinical Learning Environment Review

CME: Continuing Medical Education

CORD: Council of Emergency Residency Directors

http://www.cordem.org/i4a/pages/index.cfm?pageid=1

CPC: Clinical Pathologic Case

http://www.cordem.org/i4a/pages/index.cfm?pageid=3295

CV: Curriculum Vitae (resume)

ECFMG: Education Commission for Foreign Medical Graduates

http://www.ecfmg.org/

EMARC: Emergency Medicine Association of Residency Coordinators

http://www.cordem.org/i4a/pages/index.cfm?pageid=3825

EMS: Emergency Medical Services

EMRA: Emergency Medicine Residency Association

https://www.emra.org/

EPA: Entrustable Professional Activity

ERAS: Electronic Residency Application Services

https://www.aamc.org/services/eras/programs/

Help Desk: 202-828-0413 Monday-Friday 8am-6pm, ET

FCVS: Federation of State Medical Boards

http://www.fsmb.org/licensure/fcvs/

FMG: Foreign Medical Graduate

GME: Graduate Medical Education

IMG: International Medical Graduate

NBME: National Board of Medical Examiners

http://www.nbme.org/

NP: Nurse Practitioner

NRMP: National Residency Match Program

https://r3.nrmp.org/viewSplashPage

PA: Physician Assistant

PALS: Pediatric Advanced Life Support

PDSA: Plan Do Study Act

PEC: Program Evaluation Committee

PGY: Post Graduate Year

PIF: Program Information Forms

PLA: Program Letter of Agreement

PMP: Prescription Monitoring Program

PRAT: Post Residency Assessment Taskforce (Annual Graduate and Employer Survey)

http://www.cordem.org/i4a/pages/index.cfm?pageid=3897

RRC: Residency Review Committee

SAEM: Society for Academic Emergency Medicine

https://www.saem.org/

SDOT: Standardized Direct Observational Assessment Tool

SLOE: Standardized Letter of Evaluation

http://www.cordem.org/i4a/pages/index.cfm?pageid=4091

TAGME: Training Administrators of Graduate Medical Education

http://tagme.org/

USMLE: United States Medical Licensing Examination

http://www.usmle.org/

<sup>\*</sup> For a full list of acronyms, please refer to the EMARC Acronym List

#### LINKS TO SAMPLE DOCUMENTS

Applicant Itinerary: Sample Applicant Schedule (Applicant Folder)

CCC Milestone Assignment Form: Sample Milestone Assignment Form

CCC Milestone Chart: Sample Milestone Chart

CCC Resident Evaluation Form: Sample Eval Form

Conference Evaluation Form: Sample Lecture Evaluation Form

Daily Shift Evaluation: Printable Daily Shift Eval or Electronic Daily Shift Eval

Examples of Discriminatory Interview Questions: Examples

Exit Survey for Applicants: Sample Exit Survey

Interview Schedule: Sample Interview Schedule - Faculty

In-Training Exam Online Examination Responses: Member Responses to Online Exam

No Thank You Letter - Recruitment: No Thanks Sample

Nursing Evaluation of Resident Form: Sample MSF Nursing Eval

Patient Evaluation of Resident Form: Sample Patient Eval

Peer to Peer Eval Form: Sample Peer to Peer Eval

PRAT Consent Form: PRAT Consent

Procedure Evaluation Form: Printable Procedure Eval Form or Electronic Procedure Eval

Program Evaluation Committee Template: PEC Template

Recruitment Do's & Don'ts: Do's & Don't for Interviewers

Resident Travel Approval Request: Sample Conference Request Form

Resident Dashboard: Sample Resident Dashboard

Resident Summary Sheet: Sample Summary Sheet

SDOT with Milestones: Sample SDOT

Semi Annual Evaluation: Sample Semi Annual Eval

Summative Evaluation: <u>Sample Summative Eval</u> or <u>Sample Final Eval</u>

Wait List Letter: Wait List

Weekly Milestone Evaluation: <u>Sample Weekly Milestone Eval</u>

\*Sample documents can be download to Word, Excel or PDF. You are also able to make a copy to your drive that you are able to edit.

## Timeline

Below is an example of an Emergency Medicine Residency Program Timeline. Some of the items may not pertain to your program. This is simply to give you an idea of the items that come up throughout the year. Feel free to tailor the timeline to fit the needs of your program.

Mont	Monthly		
	Email conference group Didactic schedule		
	Check duty hours		
	Check procedure logs		
	Check Rosh Review tests or CORD exams		
	Check Patient Follow-Up logs (our residents have to log 3 patients each month they are in the ED)		
	Review upcoming Elective, Teaching, Admin, & Other Off-service rotations		
	Send out evaluations/ Rotation evals		
	Calculate average # of patients per ED shift per PGY-2 & PGY-3 resident		
	Journal Club articles go out		
	End of month didactic feedback goes out to presenters		
	SDOT assignments- send reminder emails		
	Email reminder for those moonlighting to log their duty hours		
	Education Committee meeting- reminder email for agenda topics		
Semi-	-Annual Evals		
	Checklist		
	Milestones		
	Self Evals		
	Peer Evals		
	Patient per ED shift goes out		
	Faculty eval summary report with date ranges from last eval & milestones		
	Procedure logs		
July			
	Update ABEM with new & current resident information		
	Select date for graduation in June		
	Select PGY-2 EMRA rep		
	Send EM important dates to: Off-service chiefs/coordinators/PD's (In-Service Exam,		
	Retreat, Graduation)		
	ACEP- prepare for meeting in the Fall. Check into reserving a table for the Residency Recruitment Fair		
	ACGME WebADS annual update comes out		
	Compile and input information into AMA FREIDA, GME Track, ABEM annual survey, ACGME WebADS, EMRA, department website, SAEM		

Augus	st	
	Update program website	
	ERAS opens 9/15! Get ready!	
	Compile and input information into AMA FREIDA, GME Track, ABEM annual survey,	
	ACGME WebADS, EMRA, MMC website, SAEM	
•		
Septe		
	Fall Resident Wellness Retreat (Chief's organize)	
	Annual Residency Photo	
	9/15 ERAS opens	
	☐ Create filters w/ PD	
	☐ Set timelines (invites, waitlist, decline, etc.)	
	□ Review applicant evaluation form/scorecard	
	Register with the NRMP- email comes out	
	Get match history on all applicants that are not current medical students	
	☐ Will receive an email re: quota (# of spots available make sure yours is correct)	
	☐ Write down Important Dates to be aware of	
	□ Deadline for Rank list	
	■ Match week	
	☐ Match Day	
	Recruitment Prep	
	☐ Set up reservations for interview season dinners	
	☐ Plan lunch for interview days	
	☐ Go through any handouts to applicants & update if needed	
	☐ Order name tags for applicants to wear during interviews	
	☐ Update letters sent to applicants	
	☐ Invitations	
	☐ Wait list	
	☐ Rejection	
	☐ Reminder for interview day	
	☐ Score sheet/score spreadsheet on ranking applicants	
	CCC meeting & prep	
_	☐ Resident Peer evals on PGY-3's get sent out prior to CCC meeting	
	□ PGY-3 semi-annual reviews start after CCC meeting is held	
	☐ Self-evals & goals go out prior to CCC meeting	
	a cent evals a goals go out prior to occurring	
Octob	oer	
	□ ACEP	
	ACGME Survey goes out to Faculty & Residents	
	October 1st - Dean's letters released	

November		
	CCC meeting & Prep	
	□ PGY-2 semi-annual reviews start after CCC meeting	
	☐ Resident Peer evals on PGY-2's get sent out prior to CCC meeting	
	<ul><li>Self-evals &amp; goals go out prior to CCC meeting</li></ul>	
	Interview Season	
Decei	mber	
	CCC meeting	
	□ PGY-1 semi-annual reviews start after CCC meeting	
	☐ Resident Peer evals on PGY-1's get sent out prior to CCC meeting	
	☐ Self-evals & goals go out prior to CCC meeting	
	Interview Season	
	Send out regret to interview Letters	
	PEC meeting	
	ABEM starts emailing about registering residents for the In-Service Exam	
lanu	2 M Z	
Janua	Schedule Chief Resident/PD Breakfast in February	
	Selection for the next chief's (print the job description out for each PGY-2)	
	Finish Interviews	
	Create a Powerpoint for Match Meeting	
	Final Rank meeting/finalize NRMP match list	
	Submit Match List (Jan. 31)	
	Prepare for SAEM conference (May) Check into reserving a table for the Residency	
	Recruitment Fair	
Fab.m		
Febru		
	Chief selection ballots go out to: nursing leadership, faculty, & residents  Solicit residents for feedback for annual curriculum review in March	
	Faculty evals of curriculum	
	Annual Evaluations	
_	☐ Faculty eval effectiveness of program (curriculum)	
	☐ Residents eval program	
	In-Service Exam (last Wednesday of the month)	
_	□ No resident is scheduled to work the night of and the day of in-service.	
	☐ PA coverage & Off-services need to know and be reminded of this. No resident	
	can work 11-7 or 10-6 shift. ED resident should be out at 10:00 pm, MUST leave	
	by 11 pm.	
	225 multiple choice questions	
	☐ approx 4.5 hours to complete	
	☐ ABEM emails the exam registration link to the program, you must register your	
	residents online now through ABEM	

Marc	ch control of the con		
	CCC meeting & prep		
	PGY-2 semi-annual reviews start after CCC meeting		
	<ul> <li>Resident Peer evals on PGY-2's get sent out prior to CCC meeting</li> </ul>		
_	<ul> <li>Self-evals &amp; goals go out prior to CCC meeting</li> </ul>		
	CORD		
	Begin the process of new residents		
	Match Day!		
	Curriculum Review Meeting (annually)		
	Program Directors start working on block schedule		
	blank didactic calendar needed to plan next academic year sessions/ reserve		
_	conference room for next academic year didactics if needed		
	Send out photos w/ contact info introducing matched applicants to department		
	Mentors- email the names to faculty for volunteers		
	Start checklist for incoming and outgoing residents		
	Plan interview dates for next year		
	Update Website- email interns/residents the bio questions, asking for any updates,		
_	changes, or pictures.		
	Chief Resident/PD Breakfast mid-May current/incoming chief's		
	Revise recruitment materials		
	Update handbook- Manual ABEM reading list (LLSA) & CORD test (may need to email		
	the administrator)		
	Update EM pocket guide & EM US handbook		
	Order graduation gifts		
	Spring voting of graduation awards		
	Need emails/address of graduating resident's parents		
_	inced emails/address of graduating resident's parents		
April			
-	CCC meeting & prep		
_	□ PGY-3 semi-annual reviews start after CCC meeting		
	☐ Resident Peer evals on PGY-3's get sent out prior to CCC meeting		
	☐ Self-evals go out prior to CCC meeting- grads do self eval w/ 5 yr goals		
	In-Service results come back (resident scores, national scores, and curve)		
	Graduation planning and finishing touches		
_	Awards		
_	Gifts  NERD regidents can attend but must fund their own way.		
	NERD- residents can attend but must fund their own way		
	ABEM certificate cycle comes out for grads 4/15 starts		
	Resident evaluation of faculty		

May	
	CCC meeting
	□ PGY-1 semi-annual reviews start after CCC meeting
	☐ Resident Peer evals on PGY-1's get sent out prior to CCC meeting
	□ Self-evals & goals go out prior to CCC meeting
	SAEM- residents table- need 1 resident and 1 faculty (banner, giveaways, interview
	packets (40 approx), and t-shirts at table)
	Chief new/old breakfast
	PEC meeting
June	
	Orientation- lunch with interns
	□ * check to see when (State/Region) ACEP summer gathering/meeting is. Try to
	have interns attend if possible.
	☐ Meeting with EM Leadership:
	☐ Toxicology Director
	□ ED Care Coordinator
	□ Research Director
	□ New Chiefs
	☐ Medical Director
	□ EM Peds Director
	☐ Communications & Quality
	□ Psychiatry ED Director
	□ EMS Director
	☐ Chief
	□ RN Managers
	☐ Coordinator
	☐ Ultrasound Directors (US Bootcamp)
	□ PD/APD (3-4 hours)
	<ul> <li>During Orientation week, need to sign up for shadowing in ED 3 hour shift in the department</li> </ul>
	·
	☐ Need copy of Medical School diplomas  Graduation Checklist
_	☐ Grads need to sign CORD post graduate survey form
	Welcome Picnic
	Exit paperwork
	Assist with training verification forms for current or past graduates
	Email moonlighting policy and form to PGY-2's & PGY-3's
	Contact hospital switchboard with new resident pagers & emails as well as graduate
_	names.
	New Intern bio emails go out to faculty, nursing, etc.
	Graduation
_	☐ List of attendees
	☐ Invitations
	☐ Venue/location 18
	□ Decor
	□ Catering

New interns invited
Grad program on all tables
Grad info (spouse, children, position) to PD as a reminder
Table tent for graduates & families to reserve prime tables for them
Awards table- clock behind each diploma (empty diplomas)
PowerPoint of Grads

## Roles/Responsibilities of the Program Coordinator

Responsible for administration of the residency program as outlined in the ACGME requirements and institutional graduate medical education guidelines.

## **Accreditation**

- Process ACGME paperwork
- Update WebAds with resident information
- Coordinate preparations for self-study
- Coordinate preparations for site visit

## <u> Alumni</u>

Provide assistance with any additional information they need from

## **Residency Budget**

- Maintains the residency budget
- Processes payment for all residency GME expenses
- Prepare check requests, travel authorizations, fund reimbursements and expense reports

## Communication

- Maintains communication with residents to ensure compliance with policies and procedures
- Distributes resident rotation schedules to faculty, residents, off-service departments
- Responds to inquiries regarding residency program
- Prepares and distribute all post-graduation emergency medicine verifications
- Transcribes letters, reports and other written communication on behalf of PD
- Schedule meetings
- Handle confidential communication

## **Conferences**

- Assist the Assoc. PD with the monthly didactic schedule
- Keep attendance for faculty & residents in software program
- Gather and track conference evaluations
- Journal Club prepare and distribute
- Send out conference evaluations at the end of the month.

## CORD

- Maintain CORD testing site
- Distribute monthly exams to resident and resident mentor
- Collect releases from graduates for PRAT

### Courses

Arrange PALS, ATLS, In-Service certification exam

## **Credentialing**

- Assist the resident with all required paperwork thru this process
- Prepares and distributes all post-graduation emergency medicine verifications
- Manages software to produce residency applications (ERAS) and rank list (NRMP)
- Distribute information on candidates to faculty interviewers
- Distribute applicable information to all candidates
- Communicates with all applicants via ERAS throughout interview season.
- Notary Public

## Graduation

- Organize the ceremony
- Invite attendees
- Organize awards
- Order diploma accessories
- Order plaques for award recipients
- Order invitations and distribute
- Ensure graduates have met all residency requirements prior to the end of June

## **Management**

- Manages and coordinators the daily operations and logistics for the EM residency program
- Acts for and regularly makes decisions on behalf of PD, within prescribed limits of authority

## **Meetings**

- Schedule meetings for Program Director
- Prepares agendas
- Prepare and maintain meeting minutes

### Mentoring

Mentor and support ED residents

#### Moonlighting

Manage and maintain resident moonlighting time

#### **Resident Management Services**

(New Innovations/Medhub/ Evalue/ Etc)

- Responsible for managing whole program (Become a SUPERSTAR and proficient)
- Evaluations by residents and faculty

- Schedules
- Procedure Log
- Duty hours
- Patient Care Follow-Ups
- Didactic calendar
- Block Schedule
- Archive information on graduates

## Recruitment

- Manages extensive initial contacts via emails, telephone and written correspondence
- Invite and schedule applicants
- Communicate with letters of regret to applicants not selected to interview
- Serve as an information source for the program
- Develops and maintains any and all materials used by faculty during interview of candidate
- Manages review of residency applications
- Coordinates applicant interview day
- Plans and arranges interview social activities
- Tracks and maintains evaluation scores of interviewed applicants and prepare data for initial match rank list
- Coordinates and participates in resident ranking meeting
- Prepare and submit final ranking list to NRMP
- Verify statistics used for reporting to FREIDA

## Residency Coordinator Group

- Participate and play an active role in EMARC and your GME office
- Make annual revisions, get published, distribute Residency Programs
- Serve as liaison with other departments and affiliated institutions
- Prepare and coordinate annual program evaluation to be conducted by residents & faculty
- Serve as liaison with departmental faculty on any resident issue
- Engage with GME at home institution to advocate for your residency program

#### **Resident Evaluations**

- Distribute, collect and tabulate all evaluations regarding residents, rotations and faculty twice per year
- Prepares information for PD so he is ready to conduct the evaluation

#### **Resident Folders**

• Maintains personnel folders for all residents

## **Resident Orientation**

Coordinates general orientation of new residents

- Assists new residents with "settling in" to ensure smooth transition
- Coordinates IS assignments such as pagers and computer access.
- Attend GME orientation

## **Resident Rotations**

- Coordinate rotations, including electives
- Prepare and distribute evaluations for each rotation

## **Resident Surveys**

Coordinates and does all annual surveys

### Sick Time

• Manage and maintain resident sick time, vacation time, FMLA leave, etc.

### **Vacations**

 Manages the resident vacation time to ensure policies are being followed according to Institution, Program, ACGME, & ABEM.

#### Website

- Revise and maintain residency information for residency recruitment
- Provide updates to GME office to do online changes

## **CCC (Clinical Competency Committee)**

The CCC is a required body comprising three or more members of the program faculty. The program director may appoint additional members as deemed necessary. The additional members must be physician faculty members within your program, another institutional program, or other health professionals who have extensive contact and experience with the program's residents in patient care and other health care settings. A written description of the responsibilities of the CCC must be on file.

The CCC must review all resident evaluations semi-annually; prepare and ensure the reporting of Milestones evaluations of each resident semi-annually to the ACGME; and advise the program director regarding resident progress, including promotion, remediation, and dismissal.

## **Examples if items to provide the CCC:**

- Daily shift cards
- Procedural and Clinical Competency Evaluations
- Procedure Logs
- Off-Service Evaluations

- Simulation Evaluation Forms
- Conference Attendance
- In-Training Exam Scores
- Reading Group Quizzes
- Duty Hour Logging Noncompliance Issues
- Professionalism Issues
- Chart Deficiencies
- Mock Orals Evaluation Forms
- PBLI Log Audits
- Lecture Evaluation Summaries
- Nursing Evaluations
- Patient Evaluations

## **PEC (Program Evaluation Committee)**

The Program Evaluation Committee must be composed of at least two program faculty members and should include at least one resident. As with the CCC, there must be a written description of its responsibilities and should participate in planning, developing, implementing, and evaluating educational activities of the program; reviewing and making recommendations for revision of competency-based curriculum goals and objectives, addressing areas of non-compliance with ACGME standards, and reviewing the program annually using evaluations of faculty, residents, and others.

The PEC must document formal, systematic evaluation of the curriculum at least annually, and is responsible for rendering a written, annual program evaluation.

## Intro to the American College of Graduate Medical Education (ACGME)

## What They Do

The ACGME accredits Sponsoring Institutions and residency and fellowship programs, confers recognition on additional program formats or components, and dedicates resources to initiatives addressing areas of import in graduate medical education. The ACGME employs best practices, research, and advancements across the continuum of medical education to demonstrate its dedication to enhancing health care and graduate medical education. The ACGME is committed to improving the patient care delivered by resident and fellow physicians today, and in their future independent practice, and to doing so in clinical learning environments characterized by excellence in care, safety, and professionalism.

#### Accreditation

The ACGME is a private, 501(c)(3), not-for-profit organization that sets standards for US graduate medical education (residency and fellowship) programs and the institutions that sponsors them, and renders accreditation decisions based on compliance with these standards. In academic year 2015-2016, there were approximately 800 ACGME-accredited institutions sponsoring approximately 10,000 residency and fellowship programs in 150 specialties and subspecialties. Accreditation is achieved through a voluntary process of evaluation and review based on published accreditation standards. ACGME accreditation provides assurance that a Sponsoring Institution or program meets the quality standards (Institutional and Program Requirements) of the spe cialty or subspecialty practice(s) for which it prepares its graduates. ACGME accreditation is overseen by a Review Committee made up of volunteer specialty experts from the field that set accreditation standards and provide peer evaluation of Sponsoring Institutions and specialty and subspecialty residency and fellowship programs.

## Any coordinators with questions about ACGME specific requirements, forms, etc., don't hesitate to reach out on the EMARC Listserv (emarc@listserv.cordem.org).

## **EM Procedure Requirements**

Adult Medical Resuscitation: 45	Dislocation Reduction: 10
Adult Trauma Resuscitation: 35	Intubations: 35
ED Bedside Ultrasound: 150	Lumbar Puncture: 15
Cardiac Pacing: 6	Pediatric Medical Resuscitation: 15
Central Venous Access: 20	Pediatric Trauma Resuscitation: 10
Chest Tubes: 10	Pericardiocentesis: 3
Procedural Sedation: 15	Vaginal Delivery: 10
Cricothyrotomy: 3	

## **Data Collection Systems (WebAds)**

## Log into the Accreditation Data System

The ACGME Data Collection Systems comprise the Accreditation Data System (ADS), which includes the Case Log System, and the Resident/Fellow and Faculty Surveys.

ADS is a web-based software system that contains critical accreditation data for all Sponsoring Institutions and programs. It is a tool to collect and organize information for accreditation purposes, and serves as a means of communication between the ACGME and Sponsoring Institutions and programs. It is also used internally by the Department of Field Activities and the staff of the Review Committees in conducting accreditation activities. ADS incorporates several applications and functions, including the Annual Update, Milestones, Case Logs, and the application for accreditation.

The Department of Field Activities uses ADS for site visit scheduling and housing site visit reports for submission to the Review Committees, and programs use ADS to evaluate site visitors. The Clinical Learning Environment Review (CLER) Program uses ADS to schedule CLER visits and manage additional details of the CLER process.

The Resident/Fellow and Faculty Surveys are managed in a separate system in order to protect and preserve anonymity and confidentiality. Conducted annually, the surveys poll program residents/fellows and faculty members to collect critical evaluations of components of their programs to assist in their review for the purposes of accreditation. The Surveys are only accessible by those participating during specific windows during the academic year. These participation windows are communicated directly to institutions and programs via email. All accredited programs are required to meet a minimum level of participation compliance with the ACGME Surveys.

The majority of data is available only to individuals with login credentials. Public-facing data is available here. Logins are provided to designated institutional officials (DIOs), program directors, program coordinators, residents and fellows, and faculty members participating in surveys. Users have access to the following systems:

Sample Forms: WebAds Tracking Sheet

Program Director: ADS, including Case Logs for viewing reports

DIO: ADS, including Case Logs for viewing reports Residents/Fellows: Case Logs and ACGME Surveys

Faculty Members: ACGME Surveys

Others: Search Programs and Institutions

#### **ACGME Staff Contact List:**

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## **Helpful Links to ACGME:**

Program Director & Program Coordinator Section: PD & PC Overview

**Emergency Medicine Section: EM Overview** 

**Common Program Requirements: Common Prog Requirements** 

**Emergency Medicine Milestones: EM Milestones** 

Program Requirements & FAQs: EM Program Requirements

ACGME Web ADS: WebADS

## American Board of Emergency Medicine (ABEM)

#### What is ABEM?

The American Board of Emergency Medicine (ABEM) is one of 24 medical specialty certification boards recognized by the <u>American Board of Medical Specialties</u>. ABEM certified emergency physicians who meet its educational, professional standing, and examination standards. ABEM certification is sought and earned by emergency physicians on a voluntary basis; ABEM is not a membership association.

#### **ABEM Mission**

The ABEM mission is to ensure the highest standards in the specialty of Emergency Medicine.

## ABEM's purposes are:

- To improve the quality of emergency medical care
- To establish and maintain high standards of excellence in Emergency Medicine and subspecialties
- To enhance medical education in the specialty of Emergency Medicine and related subspecialties
- To evaluate physicians and promote professional development through initial and continuous certification in Emergency Medicine and its subspecialties
- To certify physicians who have demonstrated special knowledge and skills in Emergency Medicine and its subspecialties
- To enhance the value of certification for ABEM diplomates
- To serve the public and medical profession by reporting the certification status of the diplomates of the American Board of Emergency Medicine

## In-training Examination Overview

ABEM develops and administers an In-training Examination (ITE). It is offered annually on the last Wednesday in February to all <u>ACGME-accredited and RCPSC-accredited Emergency Medicine residency programs</u> for a <u>small fee</u>. Programs are not required to participate in this examination.

<sup>\*</sup> ABEM holds the interests of patients and their families in the highest standing, particularly with regard to the provision of the safest and highest-quality emergency care. ABEM addresses its commitment to patients by supporting the physicians who provide care to the acutely ill and injured, and by working to transform the specialty of Emergency Medicine.

The examination targets the expected knowledge base and experience of an EM3 resident. Unlike other ABEM examinations, the ITE does not have a passing score. It is a standardized examination that residents and program faculty can use to judge an individual resident's progress toward successful ABEM certification. There is a strong relationship between the ITE and Qualifying Examination scores. Physicians with higher ITE scores have a higher likelihood of passing the Qualifying Examination and those with lower scores have a lower likelihood of passing the Qualifying Examination.

The examination is not designed for program evaluation, and the results should not be used to compare programs or residents across programs.

## **ITE Requirements and Process**

The purpose of the American Board of Emergency Medicine (ABEM) In-training Examination (ITE) is to provide one piece of information to Emergency Medicine (EM) residents, and their faculty, to supplement other evaluation information that may be used to determine the residents' degree of preparedness for taking the ABEM Qualifying Examination.

#### The ABEM ITE is available to:

- Physicians enrolled in EM residency programs that are accredited by the <u>Accreditation</u> <u>Council for Graduate Medical Education (ACGME)</u> or <u>Royal College of Physicians and</u> Surgeons of Canada (RCPSC)
- Physicians enrolled in ABEM approved EM/FM, EM/IM, EM/IM/CCM, and EM/Peds combined training programs
- Physicians who have advance-matched into such a program

See the Policy on ITE Accessibility for more information.

ABEM ITE exam dates and fees can be found on the following link: ITE Exam Dates & Fees

For residents and advance-matched physicians of newly accredited ACGME programs, the ACGME accreditation decision must be made on or before November 1 of the year prior to the examination administration in order to be eligible to take the ITE.

ABEM mails ITE registration information to all residency programs in early December, prior to the administration each year. Participating residency programs pay the established <u>examination</u> <u>fee</u> for each resident registered to take the ITE in their program. ABEM does not communicate directly with residents in this process.

Programs that participate in an ITE administration will receive detailed examination results for all of their enrolled residents who took the examination.

The 2017 ITE delivery format will be online. Each program is asked to review the <u>minimum</u> <u>system requirements</u> before determining that their site is not adequately prepared to deliver an online administration. A program that does not meet the online minimum system requirements must opt-out in writing and may use the paper format. Please note, full implementation of an

online testing format, with no paper option, will begin with the 2018 ITE administration. Additional information can be found in these <u>FAQs</u>. Please email training@abem.org or call 517.332.4800 ext. 388 with any questions.

## **Emergency Medicine Initial Certification**

Certification by the American Board of Emergency Medicine (ABEM) is an important accomplishment for most emergency physicians. Certification demonstrates the physician's expertise in Emergency Medicine and is needed to practice in many hospitals. Read the <a href="Credentialing Requirements">Credentialing Requirements</a> for Initial Certification. ABEM strives to ensure that its certification processes are fair, valid, and reliable. See the ABEM Policy on Bias.

There are three steps for physicians to achieve certification in Emergency Medicine after completing residency training:

<u>Step 1</u>: Apply for certification and receive ABEM approval as meeting credentialing requirements for certification in Emergency Medicine.

**Step 2**: Pass the ABEM Qualifying Examination.

**Step 3**: Pass the ABEM Oral Certification Examination.

The ABEM initial certification process is now time-limited, and physicians are designated as "ABEM Board Eligible" during that time. See the ABEM Board Eligibility section below.

ABEM issues certificates and designates physicians who complete the certification process as diplomates of the American Board of Emergency Medicine. All ABEM diplomates participate in the ABEM Maintenance of Certification program (ABEM MOC) to maintain their certification.

## **ABEM Board Eligibility**

Physicians must be ABEM board eligible to seek initial certification in Emergency Medicine. See the full description of ABEM Board Eligibility and related procedures.

#### **Initial Certification Policies and Procedures**

ABEM policies provide the basis for certification practices that lead to certification. See the full list of <a href="Initial Certification policies">Initial Certification policies</a>.

## Electronic Residency Application Service (ERAS®) About ERAS®

The Electronic Residency Application Service (ERAS®) streamlines the residency application process for applicants, their Designated Dean's Offices, Letter of Recommendation (LoR) authors and program directors. By providing applicants the ability to build and deliver their application and supporting materials individually or as a package to programs, ERAS provides a centralized, but flexible solution to the residency application and documents distribution process.

## **ERAS Applications**

ERAS includes four individual, but connected, applications developed to serve the needs of each user group involved in the application process and provide impartial, confidential transmission of applications to programs:

- My ERAS for applicants, in which students complete their applications, select programs, assign supporting documents, and submit their materials to their selected programs
- <u>Dean's Office WorkStation (DWS)</u> for Designated Dean's Offices to upload medical school transcripts and medical school performance evaluations (MSPEs) in support of applications submitted through MyERAS
- <u>Letter of Recommendation Portal (LoRP)</u> for LoR authors to submit letters in support applications submitted through MyERAS
- <u>Program Director's WorkStation (PDWS)</u> for training programs to receive and review the applications and supporting documents

#### **How Does ERAS Work?**

- Applicants receive a token from their Designated Dean's Office and use it to register with MyERAS.
- Applicants complete their MyERAS application, select programs, assign supporting documents, and apply to programs.
- Applicant's Designated Dean's Office and LoR authors upload supporting documents.
- Examining boards receive and process requests for transcripts.
- Programs receive application materials through the PDWS.

## **ERAS HelpDesk**

Programs: 202-828-0413

LoRP: 202-862-6298

Monday - Friday

8 a.m. - 6 p.m. EST

@ERASinfo 🗹

#### **NRMP**

#### THE MAIN RESIDENCY MATCH®

#### **PURPOSE**

The purpose of the *Main Residency Match* is to provide a uniform time for both applicants and programs to make their training selections without pressure. Through the *Main Residency Match*, applicants may be "matched" to programs using the certified rank order lists (ROL) of the applicants and program directors, or they may obtain one of the available unfilled positions during the Match Week Supplemental Offer and Acceptance Program®. The *Main Residency Match* is managed through the *NRMP*'s Registration, Ranking, and Results® (R3®) system.

#### PROGRAMS THAT PARTICIPATE IN THE MAIN RESIDENCY MATCH

- Categorical-C: programs that begin in the PGY-1 year and provide the full training required for specialty board certification.
- Primary-M: categorical programs in primary care medicine and primary care pediatrics that begin in the PGY-1 year and provide the full training required for specialty board certification.
- Advanced-A: programs that begin in the PGY-2 year after a year of prerequisite training.
- Preliminary-P: one-year programs that begin in the PGY-1 year and provide prerequisite training for advanced programs.
- Physician-R: programs that are reserved for physicians who have had prior graduate medical education. Reserved programs offer PGY-2 positions that begin in the year of the Match and thus are not available to senior medical students.

Some specialties may offer both categorical and advanced type positions. Examples are Dermatology, Anesthesiology, Neurology, Physical Medicine and Rehabilitation, and Diagnostic Radiology.

Primary components of the Match include registration, creating and certifying a rank order list, and accessing Match results and reports. Because each task is completed using our secure and confidential  $\underline{R}$ egistration,  $\underline{R}$ anking, and  $\underline{R}$ esults $\underline{R}$  (R3 $\underline{R}$ ) system, the toolkit is built around the three "Rs" to ensure institutional officials and program directors have the information and materials needed to successfully complete each task.

## **REGISTRATION**

## **Application Review & Scheduling**

Most programs participating in the Main Residency Match use the Electronic Residency Application Service (ERAS®) offered by the Association of American Medical Colleges®. ERAS is a separate organization and thus requires a separate registration. Remember to **use the Applicant Match History** in the **Registration**, **Ranking**, **and Results** (R3) system to determine whether applicants have Match commitments or are eligible for appointment before

offering them interviews. The Applicant Match History also will indicate whether an applicant has a waiver or an active sanction. Current medical students do not need to be screened since they have no prior Match history.

- ERAS for Programs
- Data Reports and Constituent Surveys

## Institution Activation, Match Registration, and Program Updates

NRMP registration for the Main Residency Match opens on September 15. Institutional officials MUST activate the institution and participating programs before program directors and coordinators can update any information. Once activated, program directors and coordinators should read and electronically affix their password to the Match Participation Agreement and complete the registration portion of the program checklist. Under the All In Policy, programs that elect to participate in the Match must register and attempt to fill all positions through the Main Residency Match or another national matching plan.

Please note that institutional officials, program directors, and program coordinators must use their own accounts to access the R3 system. Sharing login information and using of someone else's account to access the R3 system is a breach of the Match Participation Agreement and could result in penalties

- R3 System Overview
- Participant Roles and Responsibilities
- How to Register for a Match
- Create Joint A/P Program Tracks
- How to Create Reversions
- Match Fees
- Match Participation Agreements
- All In Policy

#### **Interviews**

Interviews typically begin in October and continue through January. NRMP policy requires applicants and programs to provide complete, timely, and accurate information during the application, interview, and matching processes. **Institutional officials and program directors are responsible for ensuring all staff involved in the interview and matching processes understand and adhere to the terms of the Match Participation Agreement.** 

- Communication Code of Conduct
- Statement on Professionalism
- Information Programs Must Share With Interviewees
- FAQs on New Communication Policy

#### RANKING

## **Quota Changes, SOAP Participation, and Program Withdrawal**

On January 15, programs can begin entering their rank order lists and setting their Match Week Supplemental Offer and Acceptance Program® (SOAP®) participation status in the R3 system. Program quotas (the number of positions offered in the Match), SOAP participation status, and program withdrawals must be finalized by **11:59 p.m. ET on January 31**. All changes must be approved by the institutional official by that time. Please note that programs cannot certify their rank order lists until changes have been approved.

Programs that choose not to participate in SOAP will not be able to fill any positions until after SOAP concludes on Thursday, March 17, at 11:00 a.m. ET.

Quotas will be changed after the January 31 deadline *only in cases of extreme emergency*, such as loss of funding or loss of accreditation, or if the ACGME approves an increase in resident complement. Requests for those exceptions must be made in writing by the institutional official and sent to the attention of the NRMP President and CEO by email at <a href="mailto:support@nrmp.org">support@nrmp.org</a>.

Programs accredited by BOTH the American Osteopathic Association® (AOA®) and the Accreditation Council for Graduate Medical Education (ACGME®) and jointly enrolled in the AOA and NRMP Matches that wish to increase their quotas because of unfilled positions in the AOA Match must email their requests to **support@nrmp.org no later than 5:00 p.m. ET on February 13**.

- How to set SOAP Participation
- Main Residency Match Calendar for Institutions/Programs

## **Rank Order Lists**

Ranking opens in the R3 system on January 15 and closes on February 22, 2017, the Rank Order List Deadline. **By 9:00 p.m. ET on February 22, 2017**, a program's <u>certified</u> rank order list **MUST** be in the R3 system for it to be used when the matching algorithm is processed. February 22 also is the deadline for creating reversions and for institutional officials to approve them. A program director cannot certify the rank order list if the program has change approvals pending; accordingly, institutional officials are encouraged not to wait until the last minute to complete these steps.

- Create and Certify a Rank Order List
- Matching Algorithm

#### RESULTS

## **Match Week Preparation**

Between the Rank Order List Deadline and Match Week, the NRMP takes a number of steps to ensure the accuracy of Match results. Ahead of Match Week, program directors should update the program contact information in the R3 system and review the Match Week schedule and Supplemental Offer and Acceptance Program® (SOAP®) resources in case their programs do not fill. Institutional officials should update their institution's billing contact information to ensure the institution receives the Match invoice and does not incur late fees.

- What Happens Between Rank Order List Deadline and Match Day
- Match Week/SOAP Schedule
- How SOAP Works

#### **Match Week**

\*Dates listed below can change yearly so be sure to check <u>Match Calendars</u> for current dates

**Match Week begins on Monday, March 13, 2017**, when programs learn if they filled. For unfilled programs, SOAP also begins if they are participating. Programs receive their *Confidential Roster of Matched Applicants* on Thursday, March 16, and other Match reports are posted in the R3 system on **Match Day, Friday, March 17, 2017**. Join the celebration by sharing on social media a photo of your team or new class of residents using #Match2017.

- Match Week/SOAP Schedule
- SOAP Resources
- Upload celebratory messages and photos to NRMP's Facebook page
- Tweet celebratory messages and photos to #Match2017 and @TheNRMP

#### **Waiver Requests**

If for any reason an applicant or program cannot or will not honor a binding match commitment, a waiver must be obtained from the NRMP. Applicants and program directors are not authorized to release each other from a binding commitment. Neither can programs discuss, interview for, or offer a position to an applicant until the NRMP has granted a waiver.

- Waivers
- Waiver Case Summaries
- Violation Case Summaries

## **Printing Reports Before the Match Closes**

The Main Residency Match will close in the R3 system at 11:59 p.m. ET on June 30, after which Match reports no longer will be available. NRMP recommends that program directors and institutional officials **print and archive Match reports** so they can be used for Medicare cost reports, institutional and program accreditation, and other purposes. Reports should be stored in a location that can be accessed easily by others in the event a staff transition occurs. NRMP charges \$200 per report for Matches closed in the R3 system, and only *Match Results by Ranked Applicants* and *Characteristics of Matched Applicants* reports will be available.

• Request a historical report

#### **GENERAL RESOURCES**

- The Match, A to Z
- NRMP "Transition to Residency" Stakeholder Conference
- Related Organizations